

# BANKING ON GOVERNANCE, INSURING SUSTAINABILITY



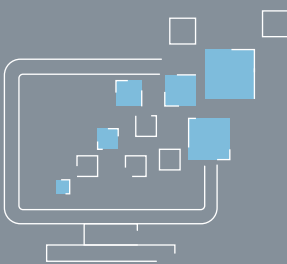
Highlights from a study of 50 largest listed banks and 50 largest listed insurers



## RISK MANAGEMENT

Only 1 bank and 3 insurers were prepared for a pandemic.

**30%** of banks and **10%** of insurers use analytics to manage risks.



## TECHNOLOGY

19 banks and 9 insurers appointed directors with technology experience.

**24%** of banks and **18%** of insurers have a board-level technology committee.



## CYBERSECURITY

**62%** of banks and **50%** of insurers named cybersecurity as a key risk.

**32%** of banks train directors on cybersecurity.

## REMUNERATION

Highest paid  
CEOs of banks

01

DBS

02

Public Bank  
in Malaysia

03

OCBC

Highest paid  
CEOs of insurers

01

AIA Group  
Hong Kong

02

New China Life

03

Great Eastern  
Holdings

## EMERGING TRENDS



Corporate  
culture



Technological  
disruption



Cybersecurity



Sustainability