2020 - 21 Compliance Program

Submitted by:

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#Workplace overview

Policies and strategies

1: Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

| Ч | | |
|---|---|----------------------------|
| | Recruitment | Yes(Select all that apply) |
| | Yes | Policy Strategy |
| | Retention | Yes(Select all that apply) |
| | Yes | Strategy |
| | Performance management processes | Yes(Select all that apply) |
| | Yes | Policy |
| | Promotions | Yes(Select all that apply) |
| | Yes | Policy |
| | Talent identification/identification of high potentials | Yes(Select all that apply) |
| | Yes | Strategy |
| | Succession planning | Yes(Select all that apply) |
| | Yes | Strategy |
| | Training and development | Yes(Select all that apply) |
| | Yes | Policy Strategy |
| | Key performance indicators for managers relating to gender equality | Yes(Select all that apply) |
| | Yes | Strategy |
| ~ | | |

2: Do you have formal policy and/or formal strategy in place that support gender equality overall? Yes(*Select all that apply*)

| Yes | Policy Strategy |
|-----|--------------------|
| | |

3: If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

| Governing bodies | |
|--|---|
| Cpa Australia Ltd | |
| 1: Does this organisation have a governing body? | Yes(Provide further details on the governing body(ies) and its composition) |
| 1.1: What is the name of your governing body? | CPA Australia Ltd Board of Directors |
| 1.2: What type of governing body does this | |

| organisation have? | Board of directors |
|---|---|
| 1.3: How many members are on the governing body and who holds the predominant Chair position? | |
| Chairs | |
| Female (F) | 1 |
| Male (M) | 0 |
| Gender X | 0 |
| Members | |
| Female (F) | 5 |
| Male (M) | 3 |
| Gender X | 0 |
| 1.4: Do you have a formal selection policy and/or formal selection strategy for this organisation's governing body members? | Yes(Select all that apply) |
| | Policy Strategy |
| 1.5: Has a target been set to increase the representation of women on this governing body? | No(Select all that apply) |
| | Governing body has gender balance (i.e. 40% women / 40% men / 20% either) |

2: If your organisation would like to provide additional information relating to governing bodies and gender equality in your workplace, do so below.

#Action on gender equality

Gender pay gaps

1: Do you have a formal policy and/or formal strategy on remuneration generally? Yes(Select all that apply)

| Yes | Policy Strategy |
|--|---|
| 1.1: Are specific pay equity objectives included in your formal policy and/or formal strategy? | Yes(Select all that apply) |
| Yes | To achieve gender pay equity To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews) To implement and/or maintain a transparent and rigorous performance assessment process |

2: Did your organisation receive JobKeeper payments?

| Yes | |
|--|-----|
| 2.1: Please indicate which months in the reporting period your organisation received JobKeeper payments: | Yes |
| | |
| May 2020 | Yes |
| June 2020 | Yes |
| July 2020 | Yes |
| …August 2020 | Yes |
| September 2020 | Yes |
| October 2020 | No |
| November 2020 | No |
| December 2020 | No |
| January 2021 | No |
| …February 2021 | No |
| March 2021 | No |

3: What was the snapshot date used for your Workplace Profile?

31-Mar-2021

4: If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

Employer action on pay equity

1: Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?

| Yes(Provide further details on the most recent gender remuneration gap analysis that was | |
|--|--|
| undertaken.) | |

| 1.1: When was the most recent gender remuneration gap analysis undertaken? | Within the last 12 months |
|--|---|
| 1.2: Did you take any actions as a result of your gender remuneration gap analysis? | Yes(Select all that apply) |
| 1.2: Did you take any actions as a result of your gender remuneration gap analysis? | Identified cause/s of the gaps Reviewed remuneration decision-making processes Analysed performance ratings to ensure there is no gender bias (including unconscious bias) Reported pay equity metrics (including gender pay gaps) to the governing body Reported pay equity metrics (including gender pay gaps) to the executive Reported pay equity metrics (including gender pay gaps) to the executive Reported pay equity metrics (including gender pay gaps) to all employees Corrected like-for-like gaps |
| 1.3: You may provide details below on the type of gender remuneration gap analysis that has been undertaken (for example like-for-like and/or organisation-wide) | Annually review like-for-like gaps comparing KornFerry HayGroup Job Families and levels |

2: If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee consultation

1: Have you consulted with employees on issues concerning gender equality in your workplace? Yes(*Provide further details on the employee consultation process.*)

| 1.1: How did you consult employees? | Consultative committee or group |
|-------------------------------------|-----------------------------------|
| 1.2: Who did you consult? | Diversity committee or equivalent |

2: If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

#Employee work/life balance

Flexible working

1: Do you have a formal policy and/or formal strategy on flexible working arrangements? Yes(*Select all that apply*)

| (11) | |
|---|--------|
| Yes | Policy |
| A business case for flexibility has been established and endorsed at the leadership level | Yes |
| Leaders are visible role models of flexible working | Yes |
| Flexible working is promoted throughout the organisation | Yes |
| Manager training on flexible working is provided throughout the organisation | Yes |
| Employees are surveyed on whether they have sufficient flexibility | Yes |

2: Do you offer any of the following flexible working options to MANAGERS in your workplace?

| Flexible hours of work | Yes(Select one option only) |
|--|--|
| Yes | SAME options for women and men(Select all that apply) |
| SAME options for women and men | Formal options are available Informal options are available |
| Compressed working weeks | Yes(Select one option only) |
| Yes | SAME options for women and men(Select all that apply) |
| SAME options for women and men | Informal options are available |
| Time-in-lieu | Yes(Select one option only) |
| Yes | SAME options for women and men(Select all that apply) |
| SAME options for women and men | Formal options are available Informal options are available |
| Telecommuting (e.g. working from home) | Yes(Select one option only) |
| Yes | SAME options for women and men(Select all that apply) |
| SAME options for women and men | Formal options are available Informal options are available |
| Part-time work | Yes(Select one option only) |
| Yes | SAME options for women and men(Select all that apply) |
| | |

| SAME options for women and men | Formal options are available |
|--------------------------------|---|
| Job sharing | Yes(Select one option only) |
| Yes | SAME options for women and men(Select all that apply) |
| SAME options for women and men | Formal options are available |
| Carer's leave | Yes(Select one option only) |
| Yes | SAME options for women and men(Select all that apply) |
| SAME options for women and men | Formal options are available |
| Purchased leave | Yes(Select one option only) |
| Yes | SAME options for women and men(Select all that apply) |
| SAME options for women and men | Formal options are available |
| Unpaid leave | Yes(Select one option only) |
| Yes | SAME options for women and men(Select all that apply) |
| SAME options for women and men | Formal options are available |

3: Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

4: Were managers in your organisation allowed to make INFORMAL flexible working arrangements with their team members in response to the COVID-19 pandemic?

Yes, ALL managers

5: Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce compared to pre-COVID-19?

Yes, for both women and men

6: If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

#Employee support

Paid parental leave

1: Do you provide employer funded paid parental leave regardless of carer's status (i.e. primary/secondary) in addition to any government funded parental leave scheme?

Yes, we offer employer funded parental leave (using the primary/secondary carer definition)

| 1.1: Do you provide employer funded paid parental leave for primary carers in addition to any government funded parental leave scheme? | Yes(Please indicate how employer funded paid parental leave is provided to the primary carers.) |
|---|---|
| 1.1.a: Please indicate whether your employer-funded paid parental leave for primary carers is available to: | All, regardless of gender |
| 1.1.b: Please indicate whether your employer-funded paid parental leave for primary carers covers: | Birth Adoption Surrogacy Stillbirth |
| 1.1.c: How do you pay employer funded paid parental leave to primary carers? | Paying the employee's full salary |
| 1.1.d: Do you pay superannuation contribution to your primary carers while they are on parental leave? | Yes, on employer funded parental leave |
| 1.1.e: How many weeks (minimum) of employer funded paid parental leave for primary carers is provided? | 12 |
| 1.1.f: What proportion of your total workforce has access to employer funded paid parental leave for primary carers, including casuals? | 91-100% |
| 1.2: Do you provide employer funded paid parental leave for secondary carers in addition to any government funded parental leave scheme? | Yes(Please indicate how employer funded paid parental leave is provided to the secondary carers.) |
| 1.2.a: Please indicate whether your employer-funded paid parental leave for secondary carers is available to: | All, regardless of gender |
| 1.2.b: Please indicate whether your employer-funded paid parental leave for secondary carers covers: | Birth Adoption Surrogacy Stillbirth |
| 1.2.c: How do you pay employer funded paid parental leave to secondary carers? | Paying the employee's full salary |
| | |

| 1.2.d: Do you pay superannuation contribution to your secondary carers while they are on parental leave? | Yes, on employer funded parental leave |
|--|--|
| 1.2.e: How many weeks (minimum) of employer funded paid parental leave for secondary carers is provided? | 2 |
| 1.2.f: What proportion of your total workforce has access to employer funded paid parental leave for secondary carers, including casuals? | 90-100% |

2: If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Support for carers

1: Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes(Select all that apply)

...Yes

Policy

2: Do you offer any of the following support mechanisms for employees with family or caring responsibilities?

| Employer subsidised childcare | No(You may specify why the above support mechanism is not available to your employees.) |
|--|---|
| No | Insufficient resources/expertise |
| On-site childcare | No(You may specify why the above support mechanism is not available to your employees.) |
| No | Insufficient resources/expertise |
| Breastfeeding facilities | Yes(Please indicate the availability of this support mechanism.) |
| Yes | Available at SOME worksites |
| Childcare referral services | No(You may specify why the above support mechanism is not available to your employees.) |
| No | Insufficient resources/expertise |
| Internal support networks for parents | Yes(Please indicate the availability of this support mechanism.) |
| Yes | Available at ALL worksites |
| Return to work bonus (only select if this bonus is not the balance of paid parental leave) | No(You may specify why the above support mechanism is not available to your employees.) |
| No | Not a priority |
| Information packs for new parents and/or those with elder care responsibilities | No(You may specify why the above support mechanism is not available to your employees.) |
| No | Insufficient resources/expertise |
| Referral services to support employees with family and/or caring responsibilities | No(You may specify why the above support mechanism is not available to your employees.) |
| | |

| No | Insufficient resources/expertise |
|--|---|
| Targeted communication mechanisms (e.g. intranet/forums) | Yes(Please indicate the availability of this support mechanism.) |
| Yes | Available at ALL worksites |
| Support in securing school holiday care | No(You may specify why the above support mechanism is not available to your employees.) |
| No | Insufficient resources/expertise |
| Coaching for employees on returning to work from parental leave | No(You may specify why the above support mechanism is not available to your employees.) |
| No | Insufficient resources/expertise |
| Parenting workshops targeting mothers | No(You may specify why the above support mechanism is not available to your employees.) |
| No | Insufficient resources/expertise |
| Parenting workshops targeting fathers | No(You may specify why the above support mechanism is not available to your employees.) |
| No | Insufficient resources/expertise |
| Other (provide details) | Yes(Please indicate the availability of this support mechanism.) |
| Yes | Available at ALL worksites |
| Available at ALL worksites | In 2020 CPA Australia established an employee network for employees with caring responsibilities, known as the Families@CPA Australia Network. The network is inclusive of anyone with caring responsibilities whether that be caring for children, ageing parents, or family members with a disability and forms a part of the broader inclusion and diversity strategy. Events and Webinars are provided to support this initiative for all our employees. |

3: If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Sex-based harassment and discrimination

1: Do you have a formal policy and/or formal strategy on sex-based harassment and discrimination prevention?

| Yes(Select all that apply) | |
|---|--------|
| Yes | Policy |
| 1.1: Do you provide a grievance process in any sex-based harasssment and discrimination prevention formal policy and/or formal strategy? | Yes |

2: Do you provide training on sex-based harassment and discrimination prevention to the following groups?

Yes(Please indicate how often is this training

| All managers | provided (select all that apply):) |
|---------------|--|
| Yes | At least annually |
| All employees | Yes(Please indicate how often is this training provided (select all that apply):) |
| Yes | At least annually |

3: If your organisation would like to provide additional information relating to sex-based harassment and discrimination, please do so below.

Family or domestic violence

1: Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes(Select all that apply)

...Yes

Policy

2: Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

| Employee assistance program (including access to psychologist, chaplain or counsellor) | Yes |
|---|--|
| Training of key personnel | No(Select all that apply) |
| No | Currently under development(Select the estimated completion date.) |
| Currently under development | 16-Jul-2021 |
| A domestic violence clause is in an enterprise agreement or workplace agreement | No(Select all that apply) |
| No | Insufficient resources/expertise |
| Workplace safety planning | No(Select all that apply) |
| No | Insufficient resources/expertise |
| Access to paid domestic violence leave (contained in an enterprise/workplace agreement) | No(Select all that apply) |
| No | Insufficient resources/expertise |
| Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement) | No(Select all that apply) |
| No | Insufficient resources/expertise |
| Access to paid domestic violence leave (not contained in an enterprise/workplace agreement) | Yes |
| Access to unpaid leave | Yes |
| Confidentiality of matters disclosed | Yes |
| | |

| Referral of employees to appropriate domestic violence support services for expert advice | No(Select all that apply) |
|---|----------------------------------|
| No | Insufficient resources/expertise |
| Protection from any adverse action or discrimination based on the disclosure of domestic violence | Yes |
| Flexible working arrangements | Yes |
| Provision of financial support (e.g. advance bonus payment or advanced pay) | Yes |
| Offer change of office location | No(Select all that apply) |
| No | Not aware of the need |
| Emergency accommodation assistance | No(Select all that apply) |
| No | Not aware of the need |
| Access to medical services (e.g. doctor or nurse) | No(Select all that apply) |
| No | Insufficient resources/expertise |
| Other (provide details) | No(Select all that apply) |

3: If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below.